



RITVIK MENON

Management Consultant

structured problem solving, interviews, process analysis

Ahmedabad, India | ritvik.menon@example.com | ROLE 19-05

FICTIONAL SAMPLE - all employers, qualifications and outcomes are illustrative and unverified.

EXECUTIVE SUMMARY

Management Consultant with an illustrative 16-year career in organisational leadership, strategy and advisory delivery. Combines structured problem solving, interviews, process analysis with disciplined documentation, practical coordination and clear communication. The sample career progresses from focused execution to independent workstream ownership, with responsibilities and boundaries described for each appointment.

Selected work includes operating model diagnostic, service cost review and implementation governance. These examples explain the original problem, individual contribution, deliverables, review approach and remaining limitations rather than relying on unsupported headline claims.

Prepared for experienced management consultant opportunities requiring dependable delivery, thoughtful professional judgement and collaboration. The qualification narrative includes MBA in Management Consulting. Every named organisation and outcome in this record is fictional; professional eligibility is not independently established.

AT A GLANCE

16 years

ILLUSTRATIVE CAREER

4

CAREER APPOINTMENTS

3

WORK EXAMPLES

2

EDUCATION RECORDS

CORE COMPETENCIES

structured problem solving / interviews

process analysis / financial modelling

workshop facilitation / organisation design

recommendations / implementation planning

PROFESSIONAL MISSION

Turn a clear brief into dependable organisational leadership, strategy and advisory delivery work: understand the context, apply structured problem solving and interviews, record the evidence and explain the limitations before handover.

Career family: Leadership & Management Consulting | Snapshot: 2026-09-22

PROFESSIONAL EXPERIENCE / RECENT

Management Consultant

Meridian Strategy Partners (fictional)

Jul 2019 - Present | Ahmedabad, India

Independent ownership of scoped management consultant work, coordinating contributors and making review requirements explicit. Includes the first two selected work examples.

- Mapped processes and tested competing hypotheses.
- Compared options with explicit service trade-offs.
- Led brief clarification and prioritised work using structured problem solving, interviews and process analysis. Raised unresolved constraints before committing to the next stage.
- Coordinated peer reviews and handover preparation; used a strategy or operating model brief to distinguish completed work, assumptions and follow-up needs.
- Supported colleagues with practical examples of financial modelling and maintained a concise learning record after important assignments.

Illustrative career responsibilities. Employer confirmation and underlying work records are not supplied.

Senior Management Consultant

Northline Strategy Partners (fictional)

Jul 2015 - Jun 2019 | Ahmedabad, India

Owned defined assignments and supported cross-functional coordination. Developed deeper practice in process analysis and financial modelling.

- Built workstreams and decision checkpoints.
- Translated incoming requirements into a sequenced plan and aligned responsibilities with the project or service owner.
- Applied workshop facilitation and organisation design to resolve delivery questions while maintaining source and decision notes.
- Introduced reusable working documents and reviewed exceptions with the responsible specialist rather than silently changing scope.
- Prepared a implementation review and learning note so the next team could understand the work and remaining questions.

Illustrative career responsibilities. Employer confirmation and underlying work records are not supplied.

PROFESSIONAL WORKING PRINCIPLES

- Make strategic choices explicit through options, assumptions and decision ownership.
- Connect resource commitments to measurable operating priorities and review evidence.
- State the limits of analysis and distinguish team results from individual leadership contribution.

PROFESSIONAL EXPERIENCE / EARLIER

Management Consultant

Cedarbridge Strategy Partners (fictional)

Jul 2012 - Jun 2015 | Ahmedabad, India

Progressed from supported tasks to independently managed assignments, with review available for unfamiliar or higher-risk decisions.

- Handled recurring work involving structured problem solving and interviews using a documented preparation and review process.
- Supported service cost review by organising inputs, maintaining issue notes and incorporating reviewer feedback.
- Coordinated colleagues and internal stakeholders using concise status updates, clear questions and agreed next steps.
- Improved record consistency through recommendations and documented handover expectations.

Illustrative career responsibilities. Employer confirmation and underlying work records are not supplied.

Assistant Management Consultant

Cedarbridge Strategy Partners (fictional)

Jul 2010 - Jun 2012 | Ahmedabad, India

Built practical foundations through supervised assignments, routine documentation and feedback from experienced colleagues.

- Assisted with structured problem solving and process analysis within an agreed scope and escalated unfamiliar work.
- Prepared inputs and checked completeness before passing work to the responsible reviewer.
- Maintained task records and learned to communicate assumptions, constraints and observed problems clearly.
- Applied review feedback to subsequent assignments and developed a dependable working routine.

Illustrative career responsibilities. Employer confirmation and underlying work records are not supplied.

SELECTED CONTRIBUTIONS

Operating model diagnostic. Mapped processes and tested competing hypotheses. The achievement is the described workstream contribution; independent outcome evidence is not supplied.

Service cost review. Compared options with explicit service trade-offs. The achievement is the described workstream contribution; independent outcome evidence is not supplied.

Implementation governance. Built workstreams and decision checkpoints. The achievement is the described workstream contribution; independent outcome evidence is not supplied.

SELECTED WORK / 01

Operating model diagnostic

P1 | Jan 2020 - Jun 2020 | FICTIONAL WORK EXAMPLE

Context. Fictional internal work programme in organisational leadership, strategy and advisory delivery; not a real client case study.

Problem. Client teams disagreed on the sources of delay.

Objective. Create a workable response to this issue through structured problem solving, explicit review criteria and practical documentation. Agree the boundaries before execution and retain unresolved points for follow-up.

Contribution and ownership. Management Consultant; owned the stated workstream, not the full organisation or every collaborator contribution.

- Mapped processes and tested competing hypotheses.
- Prepared the scope with the commissioning team, identified unresolved inputs and used structured problem solving to turn the brief into a sequenced work package.
- Applied interviews and process analysis while coordinating reviews with the designated owner. Kept decision notes so collaborators could separate facts, assumptions and changes.
- Assembled the handover material, explained open limitations and agreed which items needed further review rather than presenting them as completed.

Methods. structured problem solving / interviews / process analysis / financial modelling

Deliverables. Operating model diagnostic - scoped brief; Operating model diagnostic - reviewed working package; Operating model diagnostic - handover and learning summary

Review. Reviewed the scoped output against the agreed brief, recorded exceptions and checked that key conclusions could be traced to observations. The review package calls for a strategy or operating model brief and a named human reviewer.

Illustrative outcome: the team adopted a repeatable approach for operating model diagnostic, with clearer ownership and reviewable records. This is a fictional qualitative result; no real performance measurement or external acceptance evidence is supplied.

Suggested evidence (not supplied): strategy or operating model brief; scenario and decision record; implementation review and learning note.

SPECIALIST PRACTICE

Leadership attribution

The sample focuses on structured problem solving, interviews, process analysis. Approvals, supervision and specialist input are identified in each work package; work outside this scope is referred to the designated responsible person.

Peer learning and practical guidance. Created short examples on structured problem solving and financial modelling for colleagues. Separated personal preferences from agreed team procedures and recorded useful questions.

Review and handover discipline. Facilitated practical reviews of service cost review, ensuring that unresolved issues retained a named owner rather than disappearing from final presentations.

All organisations and decisions are fictional; no board appointment, investment mandate or turnaround claim is verified.

SELECTED WORK / 02 AND 03

Service cost review

P2 | Jan 2021 - Jun 2021 | Meridian Strategy Partners (fictional)

Problem. Cost reduction ideas ignored customer impact.

Objective. Create a workable response to this issue through interviews, explicit review criteria and practical documentation. Agree the boundaries before execution and retain unresolved points for follow-up.

Ownership. Management Consultant; owned the stated workstream, not the full organisation or every collaborator contribution.

- Compared options with explicit service trade-offs.
- Prepared the scope with the commissioning team, identified unresolved inputs and used process analysis to turn the brief into a sequenced work package.
- Applied financial modelling and workshop facilitation while coordinating reviews with the designated owner. Kept decision notes so collaborators could separate facts, assumptions and changes.
- Assembled the handover material, explained open limitations and agreed which items needed further review rather than presenting them as completed.

Methods. interviews / process analysis / financial modelling / workshop facilitation

Delivered. Service cost review - scoped brief; Service cost review - reviewed working package; Service cost review - handover and learning summary

Illustrative outcome: the team adopted a repeatable approach for service cost review, with clearer ownership and reviewable records. This is a fictional qualitative result; no real performance measurement or external acceptance evidence is supplied.

Suggested evidence (not supplied): strategy or operating model brief; scenario and decision record; implementation review and learning note.

Implementation governance

P3 | Jan 2016 - Jun 2016 | Northline Strategy Partners (fictional)

Problem. Recommendations lacked accountable execution steps.

Objective. Create a workable response to this issue through process analysis, explicit review criteria and practical documentation. Agree the boundaries before execution and retain unresolved points for follow-up.

Ownership. Management Consultant; owned the stated workstream, not the full organisation or every collaborator contribution.

- Built workstreams and decision checkpoints.
- Prepared the scope with the commissioning team, identified unresolved inputs and used workshop facilitation to turn the brief into a sequenced work package.
- Applied organisation design and recommendations while coordinating reviews with the designated owner. Kept decision notes so collaborators could separate facts, assumptions and changes.
- Assembled the handover material, explained open limitations and agreed which items needed further review rather than presenting them as completed.

Methods. process analysis / financial modelling / workshop facilitation / organisation design

Delivered. Implementation governance - scoped brief; Implementation governance - reviewed working package; Implementation governance - handover and learning summary

Illustrative outcome: the team adopted a repeatable approach for implementation governance, with clearer ownership and reviewable records. This is a fictional qualitative result; no real performance measurement or external acceptance evidence is supplied.

Suggested evidence (not supplied): strategy or operating model brief; scenario and decision record; implementation review and learning note.

EDUCATION AND SPECIALIST LEARNING

MBA in Management Consulting

Asterbridge Institute of Professional Studies (fictional institution)
Jul 2008 - May 2010 | completed - fictional record
Focus: structured problem solving, interviews, financial modelling. Specialist study on operating model diagnostic; an illustrative learning project, not a published result.

B.E. in Engineering

Cedarhaven College of Applied Studies (fictional institution)
Jul 2004 - May 2008 | completed - fictional record
Focus: process analysis, workshop facilitation, organisation design. Applied coursework in structured problem solving, documentation and reviewed practical assignments.

CONTINUING PROFESSIONAL DEVELOPMENT

Executive decision-making workshop (2023). Structured problem solving and financial modelling in the context of management consultant work. Used reflective exercises and a bounded practice example related to operating model diagnostic.

Organisation design case studio (2024). Interviews and workshop facilitation in the context of management consultant work. Used reflective exercises and a bounded practice example related to service cost review.

Board communication practicum (2025). Process analysis and organisation design in the context of management consultant work. Used reflective exercises and a bounded practice example related to implementation governance.

Provider for these illustrative learning records: Meridian Professional Learning Studio (fictional). Not a licence or certification.

LANGUAGES AND WORKING PREFERENCES

English and Hindi - professional working proficiency in this fictional record.

Work arrangement: hybrid; remote feasibility discussed per role. Relocation: open to discussion - sample preference. Availability: not confirmed; discuss before an interview.

CREDENTIAL AND EVIDENCE STATUS

All organisations and decisions are fictional; no board appointment, investment mandate or turnaround claim is verified. Synthetic qualification and institution names illustrate profile fields only; they are not a validated qualification route or recognised accreditation claim.

No real referee, endorsement, award, publication, membership or licence is supplied.

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Contact placeholder: ritvik.menon@example.com. No phone, live profile URL or verified reference is supplied.

Complete machine-readable data: profile.json. Interactive companion: portfolio.html. Reference CV used for structure only; this is not Ajay Prajapat's biography.